



# Global Maritime Week - 2<sup>nd</sup> Edition

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**Excerpts from an interview with  
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## What are the key elements needed to create a green, smart port?

First, ports cannot do this on their own and collaboration will be required with partners from other sectors, including energy and technology, as well as collaboration with customers and suppliers. Second, a vision for the port, over the medium- to longer-term is required, that is shared by investors, CEOs and other key stakeholders and which they are committed to. Third, it is critical to have a plan, with clear milestones, investment and accountability for delivery, again over the medium- to longer-term, with commitment to deliver. There are other elements but these are the main ones.

## What are the main challenges in creating a green, smart port?

I do think the momentum is really building around the sustainability and digitisation agendas and now it is up to us to be bold and display leadership to make it happen. Working with legacy infrastructure has been a major challenge in the past but we can see now how this can be overcome with technology, investment and collaboration. There are still significant challenges with the capabilities required, although this is changing as the ports and maritime sector are increasingly learning from and recruiting from other sectors.

## How has COVID-19 changed the way your organisation works and your role?

If anything, COVID-19 has accelerated many of the changes that were already happening before the crisis, including digitisation of ways of working, the sustainability agenda and disruption in the maritime industry. Our organisation has responded to this and while it has been a challenging time for most people but I think we will see some positives emerge among the challenges. My network is highly adaptable and has come into our own during the crisis, supporting clients in their hour of need. We feel very optimistic about 2021.